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#### World-class public procurement specialists

The quality of public services is increasingly determined by world-class skills in public procurement. The procurement regime applies not only to the public sector but also to certain utilities. Such bodies' day to day business as well as any real estate developments, joint ventures, restructuring, reorganisation or sale programme cannot function without a proper understanding of how procurement regulates their plans. Contractors bidding for work with these bodies also need to be able to navigate this increasingly complex set of rules.

CMS can help you through these processes. Our specialist procurement lawyers take a thorough approach to legal detail and can also stand back and see the bigger, commercial picture, to deliver the best results.

#### CMS Public Procurement Group

The CMS Public Procurement Practice Area Group comprises 110+ public procurement law specialists practicing public procurement law in 26 jurisdictions being located in 36 cities in Europe and beyond – committed to assist you.

#### Familiar with both sides of procurement procedures

CMS lawyers represent both contracting authorities and private companies participating as bidders in procurement procedures. This long-lasting experience enables us to cover every aspect in complex tender procedures. Clients on the awarding side benefit from having the procurement procedure structured in a legally secure way, while bidders have a better chance of winning the contract.

#### **Broad Sector Experience**

CMS public procurement specialists have particular expertise in following industry sectors:

- Infrastructure & Projects
- Construction industry
- Healthcare and Life Sciences
- Energy & Power generation
- Financial Services
- Transport
- Waste disposal
- IT and telecommunications

#### Our services for contracting authorities

- Pre-procurement market engagement
- Choice of procedure and strategic procurement planning
- Project management
- Drafting of tender notices and tender documents
- Responding to bidders' questions and any complaints
- Tender evaluation
- Preparing and conducting bidder discussions and negotiations
- Debriefing unsuccessful bidders
- Contract award

#### Our services for bidders

- Engaging public sector bodies
- Developing bidding strategies for contract opportunities
- Forming bidding consortia
- Addressing incumbant contractor advantages and ensuring a level playing field
- Dealing with unfavourable contract specifications
- Support in complex and procurement procedures (e.g. PPP, IT)
- Drafting and optimising submission documents
- Support for notification duties, as well as content and timing of procedural complaints
- Ensuring proper debrief information is received if unsuccessful

#### **Procurement Litigation**

Another key area is advice on procurement review cases and appeals (procurement litigation). We regularly represent both awarding bodies and bidders in procurement challenges before the tribunals and courts in all the countries in which we operate, as well as in front of the European Commission and the European Court of Justice.

#### Leading individuals

CMS lawyers in many countries have shaped the public procurement legal development through numerous publications, lectures and representations as well as involvement in law-making activities. This in-depth know-how and experience is accessible in all CMS jurisdictions because the CMS team is used to interacting seamlessly across all the countries in which we operate.

### Construction and service concessions, public-private partnerships

The high complexity of the procurement of concessions and PPP projects requires extensive planning as well as project teams made up of specialists from different areas of expertise (procurement, construction, contract law, public commercial law, corporate law, project finance and tax law) working together in the same project. Close cooperation with partners from various CMS offices ensures that our lawyers can always draw on international experience and develop tailor-made solutions, also for local projects.

#### Compliance

Compliance is of special importance in public tender procedures. CMS helps to establish efficient compliance management systems and to assist, if necessary, in investigations and sanctioning procedures in order to mitigate negative consequences such as procurement bans by International Financial Institutions.

#### Interface with State Aid and Privatisations

CMS supports its clients also in transactions in which procurement law implications are easily overlooked. Real estate transactions or privatisations may not only contain pitfalls made of state aid law but it may also be necessary to consider complex procurement law aspects.







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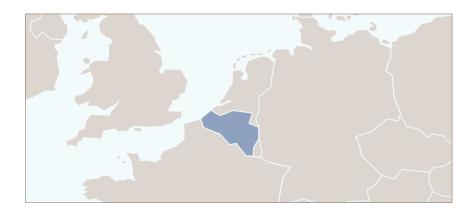
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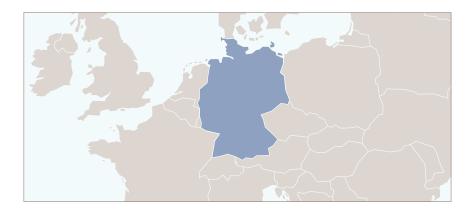
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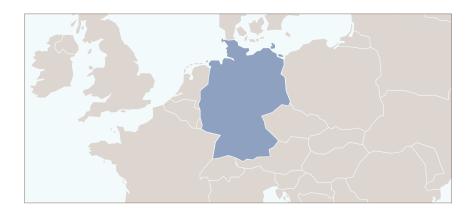
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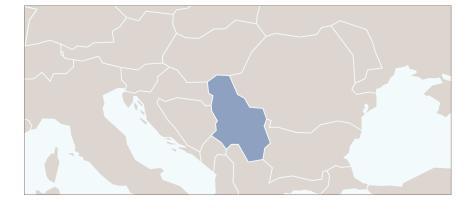
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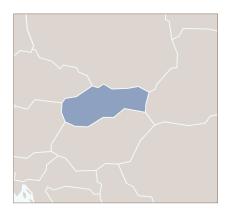
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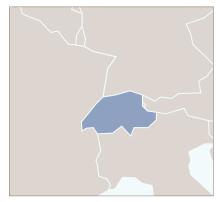
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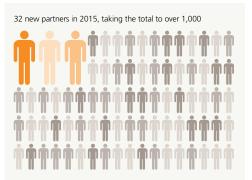


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# CMS Facts & Figures

# About CMS







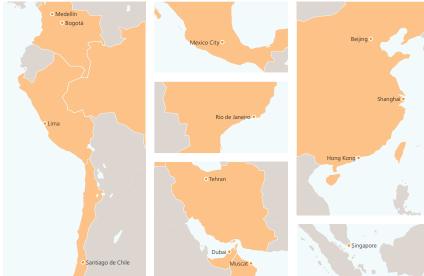


















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