

- 3 M&A 2018
- 4 CMS European M&A Study 2018
- 5 Executive summary
  - · 2017 results at a glance
  - CMS European/US risk allocation comparison
  - CMS deal size analysis
  - CMS European regional differences
- 13 Tenth Edition looking back to 2007
  - What has happened to risk allocation on M&A deals during that period?
- 16 Key messages
- 17 Purchase price adjustment (PPA)/Locked box
- 21 Earn-out
- 25 De minimis
- 27 Basket
- 30 Liability caps
- 33 Warranty & Indemnity insurance
- 38 Limitation period for warranty claims
- **41** Security for warranty claims
- 43 MAC clause
- 46 Arbitration
- **50** Tax

- 53 Where you can find CMS
- 54 Our latest CMS Corporate/ M&A headline deals
- 55 Sharing knowledge
- 56 Methodology and contacts

#### Disclaimer

The results of the Study and/or this report and the conclusions presented in the Study and/or this report do not necessarily reflect the views of any member of CMS, the lawyers or the support staff who assisted with preparation of the Study and/or this report. The Study and/or this report evaluated over 3,650 M&A transactions. Inevitably, there were many differences between the underlying agreements, and the vast majority of them were negotiated. In order to compare the results, individual provisions were categorised. When categorising the individual provisions, a degree of subjective judgment was necessary. Although certain trends can be deduced from the Study and/or this report, each transaction has individual features which are not recorded in the Study and/or this report and to which no reference is made. As a result, the conclusions presented in the Study and/or in this report may be subject to important qualifications that are not expressly articulated in the Study and/or in this report.

Anyone relying on the Study and/or this report does so at their own risk, and CMS and its members expressly exclude any liability, which may arise from such reliance.

CMS Legal Services EEIG ('CMS EEIG') owns the copyright to the Study and/or this report. Written consent from CMS EEIG is required to forward or publish the Study and/or this report. The Study and/or this report are/is protected by copyright and may only be used for personal purposes. The prior written consent of CMS EEIG is required for any reproduction, dissemination or other use (e.g. on the internet) of the Study and/or this report in whole or in part. When using the results of the Study and/or this report with the prior written consent of CMS EEIG, CMS must be cited as author.

The use and distribution of the Study and/or this report shall be governed by German law. The place of jurisdiction is Frankfurt, Germany.

## M&A 2018

Political and global security issues may have encouraged uncertainty in 2017 but the European M&A market seemed to view uncertainty as an opportunity.

Global activity was down on both value and deal count by 3% and 1% respectively, but European M&A surged by 14% to USD 929.3bn in over 7,000 deals with volume down just 1% against 2016.

This increase in European M&A activity was driven by the stability of the Eurozone as a bloc (especially France and Germany) on the back of solid GDP and employment figures. There was a new optimism in Europe with President Macron being elected in France and the worst fears of strong nationalist influences in the Netherlands, France and Germany proving unfounded. The UK also provided specific opportunities to investors. Although 2017 did little to clarify the direction of Brexit overall, it did allow foreign investors to continue to take advantage of the weaker GBP. There was also a significant rise in domestic consolidation as the UK prepares itself for its post-Brexit existence.

Private equity had a stellar year with plenty of available cash, a crowded mid-market and a steady increase in large buy-out deals. Industry and Consumer Products were the best performing sectors.

2018 has started in much the same vein as 2017 finished. US corporations and institutions have typically driven the M&A market and are now presented with the unique combination of President Trump's "America First" policy and dramatically lower domestic corporate taxes. They will be very busy in a booming domestic market, but we expect US corporates to continue to target European M&A alongside Asian and Eurozone dealmakers.

Our new CMS European M&A Study 2018 covers more than 3,650 deals. We focus on the 438 CMS deals in 2017 and the 2,488 CMS deals in the period 2010–2016 by way of comparison.

We are also proud to announce that this is the tenth edition of the CMS European M&A Study. This represents a significant body of work which is unique both for its longevity and large deal sample. In this edition, we take the opportunity to look back at how risk allocation in M&A deals has changed in the 2007–2017 period and the reasons for such change.

We trust that the CMS European M&A Study will assist you in your everyday M&A activities.

Stefan Brunnschweiler
Head of the CMS Corporate/M&A Group

# Methodology

The Study includes deals which were structured either as a share sale or an asset sale, including transactions where a seller held less than 100% of the target company's share capital, provided this represented the seller's entire shareholding in the target company. The Study also includes property transactions which involved the sale or acquisition of an operating enterprise such as a hotel, hospital, shopping centre or comparable business, and not merely a piece of land. Internal group transactions were not included in the Study. The data has been divided for comparative purposes into four European regions. The countries included in each of these regions are as follows:

- · Benelux: Belgium, The Netherlands and Luxembourg
- Central and Eastern Europe (CEE): Bulgaria, Croatia, Czech Republic, Hungary, Poland, Romania, Serbia and Ukraine
- · German-speaking countries: Austria, Germany and Switzerland
- · Southern Europe: Italy, Spain and Portugal

France and the United Kingdom are presented as individual categories.

Transactions included in the Study cover the following sectors:

- · Banking & Finance
- · Hotels & Leisure
- **Consumer Products**
- · Technology, Media & Communications
- · Infrastructure & Projects
- · Lifesciences (pharmaceutical, medicinal and biotechnical products)
- · Real Estate & Construction
- · Industry
- Business (Other Services)

Comparative data from the US was derived from the "2016 and the first half of 2017 Private Target Mergers & Acquisitions Deal Points Study" produced by the Mergers & Acquisitions Market Trends Subcommittee of the Mergers & Acquisitions Committee of the American Bar Association's Business Law Section

## **Contacts**

#### Peter Huber

- T +43 1 40443 1650
- **E** peter.huber@cms-rrh.com

#### **CMS Belgium**

#### Vincent Dirckx

- T +32 2 74369 85
- E vincent.dirckx@cms-db.com

#### CMS CFF

#### CMS Czech Republic

### Helen Rodwell

- T +420 2 96798 818
- E helen.rodwell@cms-cmno.com

#### **CMS Serbia**

#### Radivoje Petrikić

- T +381 11 3208 900
- **E** radivoje.petrikic@cms-rrh.com

## Jean-Robert Bousquet

- T +33 1 4738 5500
- E jean-robert.bousquet@

#### CMS Germany

#### Maximilian Grub

- T +49 711 9764 322
- E maximilian.grub@cms-hs.com

#### Thomas Meyding

- T +49 711 9764 388
- **E** thomas.meyding@cms-hs.com

#### **CMS Italy**

#### Pietro Cavasola

- T +39 06 4781 51
- **E** pietro.cavasola@cms-aacs.com

#### **CMS Netherlands**

## Roman Tarlavski

- T +31 20 3016 312
- E roman.tarlavski@cms-dsb.com

#### CMS Portugal

#### Francisco Almeida

T +351 21 09581 00 E francisco.almeida@ cms-rpa.com

#### **CMS Russia**

#### Natalia Kozyrenko

- T +7 495 786 4000
- **E** natalia.kozyrenko@cmslegal.ru

#### Vladimir Zenin

- T +7 495 786 4000
- E vladimir.zenin@cmslegal.ru

#### **CMS Spain**

#### Carlos Peña Boada

- T +34 91 4519 290
- E carlos.pena@cms-asl.com

#### **CMS Switzerland**

#### Stefan Brunnschweiler

- T +41 44 285 11 11
- E stefan.brunnschweiler@ cms-vep.com

#### **CMS United Kingdom**

- T +44 20 7067 3284
- E nick.crosbie@cms-cmno.com

#### **Patrick Speller**

- T +44 20 7524 6513
- **E** patrick.speller@cms-cmno.com







Your free online legal information service.

A subscription service for legal articles on a variety of topics delivered by email. **cms-lawnow.com** 



Your expert legal publications online.

In-depth international legal research and insights that can be personalised. **eguides.cmslegal.com** 

CMS Legal Services EEIG (CMS EEIG) is a European Economic Interest Grouping that coordinates an organisation of independent law firms. CMS EEIG provides no client services. Such services are solely provided by CMS EEIG's member firms in their respective jurisdictions. CMS EEIG and each of its member firms are separate and legally distinct entities, and no such entity has any authority to bind any other. CMS EEIG and each member firm are liable only for their own acts or omissions and not those of each other. The brand name "CMS" and the term "firm" are used to refer to some or all of the member firms or their offices.

#### CMS locations:

Aberdeen, Algiers, Amsterdam, Antwerp, Barcelona, Beijing, Belgrade, Berlin, Bogotá, Bratislava, Bristol, Brussels, Bucharest, Budapest, Casablanca, Cologne, Dubai, Duesseldorf, Edinburgh, Frankfurt, Funchal, Geneva, Glasgow, Hamburg, Hong Kong, Istanbul, Kyiv, Leipzig, Lima, Lisbon, Ljubljana, London, Luanda, Luxembourg, Lyon, Madrid, Manchester, Mexico City, Milan, Monaco, Moscow, Munich, Muscat, Paris, Podgorica, Poznan, Prague, Reading, Rio de Janeiro, Riyadh, Rome, Santiago de Chile, Sarajevo, Seville, Shanghai, Sheffield, Singapore, Skopje, Sofia, Strasbourg, Stuttgart, Tehran, Tirana, Utrecht, Vienna, Warsaw, Zagreb and Zurich.