

Delivering energy expertise

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CMS Cameron McKenna

Introduction

We are a global firm with local expertise

CMS is a single organisation with 54 offices in 29 countries across Europe and beyond, including Russia, China, South America and North Africa. In addition to our European mandates, CMS regularly advises clients on matters around the world, including, for example, South America, the Middle East, Australia, Asia, Africa, Russia and the CEE.

We are proud to be a full-service provider. Our extensive presence in Europe and beyond is supported by deep, local and sector-specific expertise, which differentiates us from other firms. We understand the pressures that in-house legal teams face and their need to prove the value that they bring to their business stakeholders. Our "one-stop shop" offering is designed for clients who require high-quality legal and tax advice and cross-border co-ordination across multiple jurisdictions.

Unlike the traditional "one-off" transactional approach, our model is built on strong, trusted and long-term relationships with our clients. This is achieved by understanding your strategy and culture and, most importantly, being able to offer practical and relevant commercial legal advice.

We are a specialised, market leading energy practice

Our market leading energy practice at CMS Cameron McKenna, which is based in London and Aberdeen, has more then 20 partners and works globally. As demonstrated in the pages that follow, we uphold the CMS commitment of offering specialised legal advice on a global basis that is informed by a thorough understanding of important local issues. We advise a wide variety of clients on some of the most technically complex, high-value energy projects in the world.

We differ from other law firms in that, while many of them have energy sector groupings comprised of experts from different practice groups with a focus on energy, at CMS, energy is one of the principal "practice groups" of the firm. The Energy Practice Group is both large (consisting of over 100 energy lawyers) and includes within it many of the key specialisms we have found to be relevant for providing effective full service advice to energy companies and investors. As a result, our work in the energy sector is a large percentage of the entire law firm's work.

Due to the size of our Energy Practice Group (both in headcount and turnover), our portfolio of relevant experience is pre-eminent among law firms worldwide. As a firm, we are continually acknowledged as a leading and trusted advisor to the energy industry, which is evidenced by the legal directory Chambers Global describing us as 'the best firm in the energy sector'. Many of our lawyers are independently ranked as being leaders in their field and have worked on some of the most significant energy projects in recent times.

We are a team of experienced advisors

Our Energy Practice Group is an integrated international practice, providing services to energy companies operating around the world. Our clients include governments, oil companies, global service companies, systems operators, market operators, suppliers, distributors and financial institutions globally. Our experience with all of these stakeholders in the energy sector will be available to you and it means we have a high level of familiarity with industry norms and standards. We invite you to review the following highlights of our recent experience and consider how we can help support your commercial objectives.



From electricity to oil and gas, CMS Cameron McKenna is synonymous with the energy sector.

Innovation, Efficiency and Results

We have over 20 UK based Energy Partners and many more working from our international offices. We work globally on transactions, projects and disputes all over the world, including Europe, Brazil, China, Russia, USA and Africa.

What makes us different?

- We have a large oil and gas office in Aberdeen, the oil capital of Europe, where we work with the industry on cutting edge issues and practice under both English and Scots law.
- We have a breadth of experts in oil and gas, electricity regulation, power and transmission, wind, solar, waste to energy and nuclear.
- We work on many pan industry initiatives in the UK with the IOCs and work with and for Oil and Gas UK and DECC.
- We are at the forefront of education and training in the oil and gas sector. Penelope Warne, Head of Energy, and Honorary Fellow and Trustee of the world famous centre of expertise CEPMLP (the Centre for Energy, Petroleum and Mineral Law and Policy) of Dundee University, has for 18 years led the annual UK Oil and Gas Law training week.
- We are at the forefront of thought leadership as practical business lawyers focused on solutions.
 CMS partners with the renowned business management school IMD (Institute of Management Development) in Lausanne, Switzerland the world leader in executive training. Many of our CMS lawyers attend training each year at the CMS Academy at IMD and some of our lawyers are on MBA programmes.
- Uniquely we practice energy law as one of the firm's 6 practice groups which is so much more relevant to clients than being sector focused only. Our lawyers are experts in their field, whether the issue is licensing, drilling, decommissioning, electricity regulation, solar, nuclear, wind or transmission. Our Environment, Health and Safety and Energy Disputes practices are all completely integrated within the Energy Practice Group.

Geographical spread of expertise •



CMS Cameron McKenna LLP has 'great strength in depth', 'outstanding knowledge of the industry' and 'great team workers, which helps to ease through the deal'.

> Legal 500 2010, Tier 1, Projects, Energy & Natural Resources

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United States

Libva South Sudan With over 25 years of building a top tier legal practice in the oil & gas industry and energy sector, we have built an extensive network of local contacts. The map shows those jurisdictions highlighted in blue that CMS has over recent years advised on major projects, transactions and other

matters relating to the oil & gas industry.

Oil and Gas

Key contacts



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Introduction

CMS Cameron McKenna has been working in the oil and gas industry for many years and we have built an enviable reputation that has seen many of our lawyers advising the industry globally.

We have the largest dedicated team of oil and gas and corporate lawyers in the UK, with extensive experience of working on all aspects of oil and gas matters and projects. From our experience and understanding of the industry and the issues that it faces, we know where the problems and pitfalls lie and are able to guide you through them.

Our clients come to us for advice on:

- Licences, concessions, PSCs.
- Joint ventures, JOAs and UOAs.
- Flotations, share issues and takeover offers.
- Acquisitions and disposals: dealings in oil and gas company shares and assets, farm-ins and exchanges.
- Drilling and other offshore service contracts.
- Pipeline construction.
- Transportation contracts.
- Construction and financing of FPSOs and production, refining and storage facilities, pipelines, IPPs and LNG projects.
- Crude oil, gas and LNG sales.
- Litigation and arbitration in the oil and gas industry.
- Advising on continuing obligations and corporate governance issues for publicly quoted oil and gas companies.

The team advises 9 of the top 10 independent oil and gas companies and all 6 supermajors; and we have the strength and depth of resources to provide expert advice to our clients on the largest oil and gas project transactions within the UK, Europe and internationally. We work across the full oil and gas value chain, advising operators and non-operators on commercial, corporate and regulatory matters. We also work for service companies, which gives us a real advantage in seeing contractual arrangements from both sides.

Our oil & gas clients include:					
Baker Hughes	ExxonMobil	Petrobras	Total	DNO	OMV
Eni	Maersk	Statoil	Cairn	RWE	Osaka Gas
Hess	Shell	ConocoPhillips	Apache	Ocean Rig	First Oil plc
Schlumberger	ВР	Halliburton	OSX	Centrica	Gulfsands Petroleum
BG Group	Gazprom	Petrofac	Suncor Energy	Melrose Resources	PremierOil
Subsea7	Talisman Energy	South Hook Gas	Sterling Energy	TAQA	ScottishPower



Oil and Gas projects

CMS Cameron McKenna advises national oil companies, international operators and service companies on project development and financing matters, including negotiation and drafting of EPC contracts, joint venture arrangements, construction and tie-in agreements and finance documentation.

Highlights of our recent experience include:

BP

 Upstream and downstream aspects of the Angola LNG project: pipeline infrastructure construction, transportation contracts, land procurement, sales agreements and gas export and storage agreements.

Maersk Drilling and FPSOs

 Company's bid to supply an FPSO for the Peregrino field development offshore Brazil, the charterparty and operations and maintenance contract, as well as sub-contracts with suppliers.

ExxonMobil

 Construction and tie-in agreement, EPC contracts and gas sales agreement for the tie-in of third party infrastructure to a major North Sea pipeline system.

Baker Hughes

 Various international service contracts, including in the Middle East and Africa.

BTC Pipeline

 Advising the transnational pipeline operator with regard to various commercial and operational matters.

Gazprom

 The disposal of a part interest in a Russian gas field and issues relating to the subsequent development thereof, including drafting a shareholders' agreement, constitutional documents and gas sale and purchase agreements.

Halliburton

 EPC contracts and associated documentation for a gas plant in Egypt.

BP Gas Marketing Ltd

— Bunde-Etzel Pipeline Project in the Netherlands.

OMV

 North Sea field development project, including the tie-back of infrastructure to a neighbouring platform.

Maersk Oil

Development of oil and gas field offshore Angola.

Brazilian independent oil company

 Advising on upstream joint venture arrangements with its European partner.

BG

 Long term sale of LNG to CNOOC from BG's Queensland liquefaction.

Cairn India

 Long term crude oil sale contracts with Government of India, as well as private buyers; tie-in and transportation/processing project with ONGC.

Apache

- Advice on construction and tie-in agreement, transportation and processing agreement and decommissioning security agreement for the Bacchus Field.
- Preparation and negotiation of various JOAs.

CNR

 Advising on the preparation of a gas sales agreement and transportation agreement.

BP

 Various structure agreements for the establishment of the Rumaila production enhancement project in Iraq and various ongoing day to day support.

Eni

- Establishment of legal structure of Zubair project in Iraq and day to day ongoing support of project.
- Advising Eni JV in Libya on dispute with insolvent UK supplier.

Oil & Gas UK

- Preparation of first industry standard decommissioning security agreement for UKCS.
- Preparation of most recent industry standard joint operating agreement for UKCS and subsequent amendment to address introduction of UK Bribery Act 2010.
- Assistance on industry/Government working group addressing certainty over tax relief on decommissioning.
- Preparation of guidelines on financial security to be put in place by operators and partners to address the risk of well control incidents as a result of a recommendation of the OSPRAG working group after Macondo.

Shell

 Advising a Shell-operated consortium on commercial agreements with Oil Spill Response Limited in relation to the procurement, storage, maintenance and operation of certain capping devices and related equipment for well control and oil spill response.

Melrose Resources plc

- Advising on the successful exploration, commerciality, negotiations and signing of two offshore gas production concessions for over 2.5 billion m3 of reserves from the Galata field in Bulgaria.
- Advising on the successful negotiations and signing of extension agreement for the Galata exploration agreement with the Bulgarian Government and with the Bulgarian Ministry of Economy, Energy and Tourism.

Gas and LNG: Sales, transportation and storage

Melrose Resources plc

 Advising on the negotiations with the Bulgarian Government, the Bulgarian Energy Holding and the State Energy and Water Regulatory Commission regarding the Galata gas storage project.

Chevron

 Advising Chevron on their successful application for shale gas exploration onshore Bulgaria. The work included regulatory advice and assistance with the negotiations with the Bulgarian Ministry of Economy, Energy and Tourism.

Oil and Gas corporate transactions

CMS Cameron McKenna is recognised as a leading legal adviser on oil and gas related M&A transactions, from small-scale farm outs to high value complex multijurisdictional sale and purchase of shares and assets.

Our corporate and energy lawyers provide advice on the following areas:

- Public and private acquisitions, disposals, takeovers and mergers
- Joint ventures
- Restructurings
- Strategic alliances
- Corporate finance

Highlights of our recent experience include:

OMV, Statoil, ExxonMobil

 Sale of interests in North Sea oil fields and related interests in pipeline and oil terminal infrastructure; complex sale involving setting up security arrangements to protect against liability for decommissioning.

Frontera Resources, Houston

 Advising this Texas-based oil and gas company with core interests in the country of Georgia on its IPO and joining the AIM market.

Premier-KUFPEC

 Restructuring of operations in Pakistan, including hive-outs, corporate disposals and demergers (under Dutch law) involving five different jurisdictions.

BP

 Various high profile disposals, including the sale of oil and gas assets in Egypt, Trinidad and Tobago, the UK, Norway and the Netherlands.

ROC Oil

 Prospective sale of its UKCS portfolio; renounceable rights issue offer to ASX and AIM holders of shares in ROC and carrying out due diligence on ROC's assets in the UKCS.

BG Group

 Advising on the prospective purchase of a package of offshore assets in Trinidad & Tobago.

TAQA

- Purchase of six UK offshore oil fields from Shell and ExxonMobil, together with related pipeline and storage facilities.
- Full suite of supply chain and operating contracts to enable TAQA to take over operatorship of oil and gas platforms from Shell.

OMV

 Advising on the purchase of Preussag's international assets in Venezuela, Ecuador, Albania, New Zealand, Kazakhstan, Tunisia and Yemen.

Investec Bank

 Advising on its role as financial adviser and underwriter on a number of IPOs and secondary share issues for oil and gas companies joining or quoted on the London Stock Exchange's main and AIM markets, including Venture Production, Tullow, Northern Petroleum and Anzon Oil.

Talisman

 Advising on various high profile corporate restructurings and disposals involving assets in the UKCS, Norway, the Netherlands, Tunisia and Romania.

Hunting PLC

 Advising on the disposal of Gibson Energy, its Canadian oil and gas distribution business to a group of private equity funds.

MOL

 Advising on the purchase of oil and gas assets in Cameroon.

Petro-Canada/Suncor

 Advising on the sale of a Syrian oil and gas business to a consortium of CNPC and ONGC.

BP

 Various high profile (multi \$billion) disposals of producing oil and gas assets, including the sale of oil and gas assets in Egypt, Trinidad and Tobago, the UK (including Forties, Everest/Lomond and Wytch farm), Norway and the Netherlands.

ConocoPhillips

 Advising on high-profile disposals of packages of North Sea assets (UK and Norway).

ROC Oil

 Prospective sale of its UKCS portfolio; renounceable rights issue offer to ASX and AIM holders of shares in ROC and carrying out due diligence on ROC's assets in the UKCS.

Apache Corporation

 Advising on purchase of interest in the Nelson Field from Total and various other farm-ins/acquisitions.

Scottish & Southern Energy

 Advising on acquisition of purchase of package of SNS assets from Hess, including interests in Bacton Area, and ECA, and various farm-outs (\$423m).

Premier Oil

 Advising on various acquisitions and corporate restructurings and disposals involving assets in the UKCS, including IRR, carry and funding arrangements and related security package in respect of acquisition of an interest in the Solan field development.

Reach Oil & Gas

 — Sale of Reach Oil & Gas Limited to TRAP Oil PLC (£30m).

Fairfield

 Advising on various farm-ins and farm-outs in the North Sea.

First Oil

 Advising on restructuring of funding arrangements and refinancing, various acquisitions and farm-ins.

Petrofac Facilities Management Limited

- Advising on various M&A transactions including acquisition of Stephen Gillespie Consultants Limited.
- Advising on an aviation consortium agreement including complex liability issues.

MOECO

 Advising setting up the UK business of Mitsui Oil and Gas and farm-in transaction.

Gas and LNG: Sales, transportation and storage

Oil and gas companies come to us for advice on a wide range of gas and LNG related issues, including LNG and natural gas sale and purchase agreements, LNG terminal throughput arrangements, gas storage and transportation, risk management in natural gas trading and Master Trading Agreements, LNG shipping and related disputes.

Highlights of our recent experience include:

Petrobras

 Advising on the principles of LNG sale and purchasing and on LNG sale and purchase agreements for the proposed Amazonia LNG project.

Galp Energia

— Advising on LNG purchasing and price reviews.

South Hook Gas

 Advising on various contractual and regulatory matters at Milford Haven LNG re-gas terminal.

Cairn Energy

 Advising on long term gas sales agreements for gas from Lakshmi Gas Field (India) sold to a power station and to a market aggregator (Gujarat Gas).

Energias de Portugal

Advising on LNG purchasing.

LNG Purchasing/Selling

 Advising on LNG sales from Snohvit, NLNG, Sonatrach, Queensland (BG), Atlantic LNG, Qatargas, Ras Laffan and Petronas.

Major International Oil and Gas company

 Advising on the liquefaction plant tolling agreement and ancillary contracts for an LNG project expansion in Egypt.

BP

- Advising on the sale of its interests in the Ormen Lange gas field and related Langeled gas export pipeline to DONG for US \$1.2 billion.
- Advising on agreements to obtain capacity on and access to the Dutch grid for a gas storage and transportation project.

UK Continent Gas Interconnector

 Advising shippers and other traders on trading and transportation in interconnector and at the Zeebrugge Hub.

Eni

 Advising on regulatory requirements and issues relating to the potential development of a depleted field gas storage project in the UKCS.

TAQA

 Purchase of 6 UK offshore oil fields from Shell and ExxonMobil, together with related pipeline and storage facilities, various other North Sea acquisitions (\$628m).

Essent

Advising on LNG trading.

Wingas (Wintershall)

 Advising on trading arrangements for gas outsourced to the Zeebrugge Hub.

LNG Seller

 Advising in relation to potential force majeure claims under LNG sale and purchase agreements resulting from problems at the LNG liquefaction plant.

ΒP

- Upstream and downstream aspects of the Angola LNG project: pipeline infrastructure construction, transportation contracts, land procurement, sales agreements and gas export and storage agreements.
- Advising on agreements to restructure Easington/ Dimlington transportation arrangements.

EnQuest/Lundin Petroleum

 Advising in relation to development and transportation/ processing arrangements in respect of Don Fields and Broom Field production (UK).

Supply chain management

CMS Cameron McKenna's London, Aberdeen and Rio de Janeiro offices specialise in advising on issues arising in the planning, negotiation and implementation of supply chain management frameworks in the oil and gas industry. The firm's practitioners are experienced in dealing with complex, high value issues both in the UK and internationally and in transactional and contentious contexts.

Highlights of our recent experience include:

Aker

Advising on the contract for the Banff FPSO.

Baker Hughes

 Advising on the negotiation of service contracts in North Africa and the Middle East and assisting on their bids to provide services and products to NOCs (eg, Sonatrach).

BG

- Advising on a number of key procurement contracts for Armada, Maria and Rev Fields in the UKCS including contracts for Integrated Control Safety System (ICSS) support services, provision and maintenance of turbines, subsea trees, flotel and heavy lift vessel, subsea EPIC and rigshare contracts.
- Advising on the drafting of special conditions for LOGIC offshore and well services contracts.
- Advising on rig share agreement and subsequent amendments.

BP

- Advising on the negotiation of procurement contracts for the construction of a FSPO, subsea production systems and associated infrastructure for use offshore Angola.
- Advising on the terms of all major contracts in respect of the Rumaila field in Iraq, including a drilling contract for seven rigs to drill 15 wells over two years and associated well services contracts.
- Advising on the establishment of a joint venture for the provision of aircraft services to various UKCS oil fields.

Cairn Energy

 Advising on its Greenland drilling project for 2010, including drafting and negotiating a helicopter services agreement, fixed wing charter agreements (international and domestic), various vessel charter parties (BIMCO 2005), over 30 supply chain contracts and advising on both UK and international supply chain strategy and issues.

DNO

 Advising on the drafting of a high value turnkey drilling contract (the first successful turnkey drilling contract in the North Sea).

Expro group

- Advising on bids and documentation for major oil and gas UKCS offshore service contracts.
- Advising on the preparation of a software licence.
- Advising on a consortium agreement for use in Nigeria.

ExxonMobil

Advising on various procurement and other UKCS contracts.

Gulfsands Petroleum

— Advising on supply chain contracts.

Industry Trade Association

 Advising on a major tender for the supply of database services.

Industry Workgroup

 Advising on competition issues arising out of a rig sharing proposal.

Lundin Petroleum

 Advising on duty-holder contracts for 3 producing oil assets with Petrofac.

Major International Oil company

 Advising on issues of UK and EU competition law and the application of the infrastructure code.

Major International Oil company

- Advising on the application of EU public procurement rules.

Major International Oil company

 Advising on the drafting of standard special conditions dealing with IPR.

Major National Oil company

- Advising on the drafting of a rigshare agreement.

Major Offshore Services company

— Advising on the preparation of a software licence.

National Grid Transco

 Advising on the procurement aspects of its sale of four gas distribution businesses (and in relation to many projects in its electricity network business).

Norddeutsche Seekabelwerke

 Advising on legal and regulatory issues concerning laying of fibre-optic cable between the Italian mainland and Sardinia, including advice on public procurement issues.

Norwegian Oil company

 Advising on the drafting of a high value turnkey drilling contract (the first turnkey drilling contract in the North Sea).

Ocean Rig

 Advising on terms and conditions for offshore drilling contracts.

OSX Brazil S.A.

- Advising in relation to the engineering, procurement, construction and installation of various FPSOs for use offshore Brazil.
- Advising on framework procurement contracts for high-value FPSO topsides modules.
- Advising on shipbuilding contract for pipelay support vessel and related vessel design and equipment supply subcontract.

OMV

Advising on service company contracts in Romania.

Petrobras

 Advising on the structuring and negotiation of a contract for licensing and transfer of gas-to-liquid technology from a U.S. supplier.

Premier Oil

- Advising on contracts for the Chestnut field FPSO.
- Preparation of suite of standard-form contracts and on manpower/duty-holder arrangements for the Balmoral field.

TAQA

- Advising on the establishment of a procurement compliance methodology and manuals; advising on continuing procurement issues.
- Advising on contractual provisions in North Sea supply chain contracts, in particular advising on and managing a North Sea supply chain project in the course of which 180 supply chain contracts were negotiated and executed within six months.
- Advising on duty-holder/manpower contracts with Wood Group and full suite of supply chain and operating contracts to enable TAQA to take over operatorship of oil and gas platforms from Shell.

UKCS Industry client

 Advising on data protection issues on the operation of an industry database.

UKCS Operators and Contractors (including Talisman, TAQA, FPAL, RWE Dea)

 Advising on procurement compliance strategies, methodologies and manuals and on specific supply chain contracts.

UK Oil Service company

 Advising on well testing arrangements with a major Russian gas company.

Common Data Access Limited

Advising on a major tender for the supply of database services.

Hunting

- Advising on the preparation of qualifications to tenders to supply goods in the UKCS and internationally.
- Preparation of standard terms of business.
- Advising on issues arising out of intellectual property licences.

Industry Consortium

Advising on competition issues arising out of an agreement to share certain transport facilities.

LOGIC

 Advising on data protection issues on the operation of an industry database.

Schlumberger

- Advising on vessel sharing arrangements.
- Advising on agency contract with well services company.

Transocean

 Advising on procurement rules in various European jurisdictions

Power

Key contacts



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Introduction

Having advised the electricity sector for over two decades, we have the unique distinction of having invented the industry agreements, codes and rules that are used around the world. We were the first to have a central role in advising on IPPs in Europe (in Portugal), to privatise the electricity industry (in England and Wales), write grid codes and advise on innovative privatising techniques, market designs, and regulatory arrangements across a number of jurisdictions worldwide.

Our top tier energy group understands the industry's commercial priorities, issues and risks as they work exclusively in this sector. With no learning curve, we continue to use our market and technical knowledge to provide advice that is to the point and achieves the commercial objectives. We have advised on all aspects of the industry landscape, from greenfield generation projects, regulation and climate change to M&A and are therefore able to assess risks effectively and structure transactions that fit within the overall industry structure and regulatory regime.

We have significant experience in over 40 jurisdictions and have advised all categories of electricity industry participants. Having done this around the world, we know the challenges faced, and ways to resolve them in the context of local legal frameworks. More importantly, we know what does not work and what can be done to make things work.



Robert Lane leads the firm's power group, which covers clean energy and power projects. He has a strong understanding of the power industry and its regulatory framework. Clients say: 'He gives off a lot of confidence in terms of both his legal and also commercial knowledge.'

Chambers and Partners UK, 2011



Power projects

Not simply brought in to draft power purchase agreements and tolling agreements, we have advised on structuring power projects, starting with a detailed risk matrix (our own proven matrix design) to drafting and negotiating PPAs, EPC contracts, fuel supply agreements, connection agreements, O&M contracts, and all of the financing agreements and security documentation that would be required to finance the project on a limited recourse financing basis. Our detailed understanding of the different segments of the electricity industry allows us to provide comprehensive advice and identify the risks that developers, offtakers and lenders would focus on and mitigate.

Highlights of our experience include:

International power projects

Toshiba International Europe

— Advising on the refurbishment of Maritza Iztok II TPP units 1-4, 6 & 8 worth €266 million. Our involvement started in 2006 when the implementation was about to stop and parties were initiating an international dispute; following our involvement the project was completed ahead of schedule and on budget, thus marking the most successful rehabilitation of a power plant to date in Bulgaria

Toshiba, Romania

- Advising Toshiba in relation to Paroseni TPP Port Said East & Suez Gulf Power Project, Egypt.
- Advising on the sponsor's successful competitive bids for the two power projects and the negotiation of all project agreements through to financial close.

Al Dur IWPP, Bahrain

 Advising Iberdrola as a member of a consortium bidding for the AI Dur IWPP in Bahrain including reviewing the PWPA and associated project documents and negotiating the terms of the EPC Contract.

Sabiya CCGT Power Station, Kuwait

 Advising Iberdrola as bidder for the EPC contract for the Sabiya power project.

Iberdrola, Qatar

— Advising on the EPC Contract for a Maseed IPP project.

Bangladesh Western Region Integrated Project, Bangladesh

 Advising Shell and Cairn Energy in relation to project documentation for the construction of pipelines and power stations in the Bangladesh Western Region Integrated Project.

PSEG Europe Limited and Elektrocieplownia Chorzow, Poland

- Advising PSEG Europe Limited and Elektrocieplownia Chorzow 'ELCHO' Sp. z.o.o ('ELCHO'), a Polish limited liability company, on the development of a coal-fired combined heat and power (CHP) plant in Chorzow, Poland. The project is the first coal-fired (and the second ever) Independent Power Project (IPP) in Poland.
- Advising on project documents including PPA, coal supply agreement, and the loan documents.



Enron and Prisma Energy, Poland

- Acting on the development and operation of the first ever Independent Power Project in Poland – Elektrocieplowania Nowa Sarzyna (ENS).
- Advising in relation to the US\$119 million project financing facilities for the financing of this approx.
 200MW power plant.

CHP plant, Poland

 Drafting and negotiating the financing agreements for a CHP project near Gdansk, Poland, fired with natural gas supplied through a pipeline from a platform in the Baltic Sea, located some 80 kilometres offshore.

Project in Andhra Pradesh, India

 Advising the developer, BSES Andhra Power Ltd, on the PPA, Implementation Agreement and Government Guarantee of the project in Andhra Pradesh, India.

Morila Power Plant, Mali

 Advising a private developer on the project development agreement, off-take arrangements, EPC contract and O&M Contract in respect of a power generating facility for a mine that was financed on a limited recourse financing basis, including in relation to subsequent litigation as a result of turbine malfunction.

Hydro-electric scheme, Ethiopia

 Advising the sponsor on proposed hydro-electric scheme with associated transmission line in Ethiopia including drafting of implementation agreement and power purchase agreement with the public sector.

A consortium of international engineering companies, led by ITOCHU Corporation, Romania

 Acting in relation to EPC and related arrangements with Termoelectrica for the rehabilitation of the Paroseni combined heat and power plant.

Calyon, France

 Advising on €98 million project finance facilities granted to AES-Tisza (a subsidiary of AES Corp.) for the upgrade and retrofit of a 400MW coal-fired power plant.

Governments and Off-Takers

Coal Fired Power Project, Mauritius

 Advising the Central Electricity Board of Mauritius on power purchase agreements, and procurement of interconnection facilities, in repeat of base fuel coal-fired facility.

Bakun Hydroelectric Project, Malaysia

 Advising Tenaga Nasional Berhad on procuring power from a hydroelectric project using an international undersea cable, including drafting Power Purchase Agreement.

Tapada do Outeiro CCGT Plant, Portugal

- Advising Electricidade de Portugal on all aspects of the competitive bidding process, including negotiation of project documentation for the construction of a combined cycle gas turbine power station on a BOO basis, including the Power Purchase Agreement developed and financed by the private sector.
- Advising on the supply of natural gas to the power station via the Maghreb pipeline from Algeria.

Madhya Pradesh Electricity Board and the State of Madhya Pradesh, India

- Acting in relation to introduction of IPPs in the state, including: Essar Power Ltd (330 MW); Daewoo Power India Ltd (1,000 MW); Pench Power Ltd (500 MW); Bina Power Ltd (500 MW); Indo Thermal Power Ltd (500 MW); and Bhilai Power Ltd (500 MW).
- Advising on Power Purchase Agreement, Government Implementation Agreement and Government Guarantee.



Jorf Lasfar, Kenitra and Mohemmidia Power Stations, Morocco

 Advising the Office National de L'Electricite in relation to the introduction of a competitive bidding process for the Jorf Lasfar, Kenitra and Mohemmidia Power Stations in Morocco. Involved the concessioning of an existing station with an obligation to construct an extension.

Sapugaskanda Diesel Power Project, Sri Lanka

 Advising on the power purchase agreement, implementation agreement and fuel supply agreement together with securitisation for Sri Lanka's first successful BOO IPP project.

Ireland

 Advising ESB on competition and contracts for a peat fired power station in Ireland.

Northern Ireland

 Advising NIE on Power Purchase Agreements and Direct Agreements for four thermal power stations developed for the privatisation of all generation in Northern Ireland. We have revised and renegotiated the PPAs on several occasions.



CMS Cameron McKenna LLP has 'excellent sector knowledge'.

Legal 500, 2011

UK Power expertise

We wrote the rules and shaped the UK power market. From the Grid Code, Balancing and Settlement Code and Connection and Use of System Code to the new offshore transmission regime, we helped to write the rules governing the UK electricity industry. Through our work advising National Grid on the introduction of the new electricity trading arrangements (NETA, and its successor BETTA) in the UK, and NIE plc on the staged market opening up to full retail competition in Northern Ireland, we have extensively advised on the structure of the existing UK electricity market.

Highlights of our recent experience include:

National Grid

Advising on development of the CUSC and other industry documentation.

Western Link

 Advising on the offshore transmission line between Scotland and England.

OFTO

— Advising on the auctions for Offshore Transmission Assets.

Eggborough Power Station

We have carried out due diligence on Eggborough twice: first in connection with acting for a client on its proposed bid for British Energy; and secondly for another client who had discussions with the bondholders in relation to a proposed offer for the plant. As part of that due diligence, we have reviewed all of the financing documentation that was put in place for Eggborough when British Energy was restructured. We therefore understand the complex option arrangements in place for Eggborough and how any sale will need to be structured.

Kilroot Power Station

- Advising NIE plc on fitting of FGD on Kilroot power station: providing overall strategic advice, detailed advice on operational permitting and new legislative requirements.
- Advising on Northern Ireland planning procedures.

South East London Combined Heat and Power Limited

 Advising on the first public sector/private sector JV energy from waste scheme (SELCHP) in the UK in over 20 years. Subsequently, we advised on bond refinancing. The advice has been very extensive, both on periodic renegotiations of the commercial documentation, drafting of the original project documentation and commercial advice on an ongoing basis.

Damhead Creek

 Advising on the sale of the Damhead Creek Power Station to SP, one of the first sales of former 'distressed' power stations within GB market, reflecting the improved view on long term power prices.

Nuclear expertise

Nuclear power, by its very nature, requires specialist knowledge to understand the full process and risks involved, right from the generation, to the handling of the waste, and to the final decommissioning of the power station. At CMS, we have created a nuclear focus group that includes experienced lawyers in this sector who regularly work together.

Investing in, and building, nuclear power stations requires advisers who have a proven track record in a full range of necessary disciplines. CMS are able to provide an experienced team covering all of these areas. We have advised on nuclear acquisitions, nuclear new build and on decommissioning and waste disposal issues. This is in addition to our unrivalled expertise in the electricity sector generally. Highlights of our experience include:

UK

- Advising RWE on the creation of its joint venture with E.ON to invest in UK new nuclear, and the purchase of nuclear sites.
- Advising the joint venture between RWE and E.ON (Horizon) on its successful participation in the auction process to acquire nuclear sites from the NDA and EDF.
- Advising VT Group plc on its acquisition of British Nuclear Group Project Services Limited, including reviewing decommissioning contracts and assessing nuclear liability risk arising from operations in the UK, Italy, France, Russia, Bulgaria, Armenia, Lithuania and Japan.
- Advising UKAEA on decommissioning contracts, business structures, state aid, procurement and national and international nuclear laws applicable in the UK and other European jurisdictions.
- Advising Atomic Weapons Establishment for over 14 years from the initial 'contractorisation' of AWE on regulatory and commercial matters.
- Advising the UK Department of Trade and Industry in relation to the establishment of the Nuclear Decommissioning Authority (NDA) and drafting the initial and competitively let management and operation contract for the decommissioning and clean-up of Britain's civil nuclear legacy.
- Advising National Grid in relation to the development of the Nuclear Site Licence Provisions Agreements, an agreement between nuclear site licensees and the National Grid, which was then recently recreated by us as the Co-Operation Agreement for the NDA.

ENEL s.p.a

— Advising in relation to its bid to acquire a 49% interest in the Belene Nuclear Plant Project special purpose vehicle, Belene Power Company. The matter involved preparing legal due diligence, advising in relation to electricity market deregulation issues, advising in relation to the legal framework and regulation of nuclear and radioactive waste facilities and project finance matters. Project value exceeded € 7 billion.

Iberdrola Ingeniería

 Advising on a contract for the supply and construction of a nuclear waste management facility at the Kozloduy Nuclear Power Plant in Bulgaria, including a detailed analysis of the position regarding nuclear liability in Bulgaria and the indemnity protection Iberdrola should be seeking from its client and the Bulgarian Government.

France

- Advising Socodei on the reorganisation of its activities between EDF and Areva.
- Advising EDF on:
 - a negotiation with ENEL about an interest in the new European Pressurized Reactor built by EDF in Normandy (Flamanville 3) and in the future French nuclear programme;

- pre-litigation regarding the conventional island of the Flamanville three project;
- regulatory issues stemming from the French Electricity and Nuclear laws, in connection with the future (Penly 3) EPR; and
- preparing an advice for a supplier about Civil Liability for Nuclear Damage as currently in force in France.

Germany

- Advising an operator of a German nuclear power plant in relation to administrative proceedings in connection with the processing of used nuclear fuel rods in – and their shipment to – foreign facilities.
- Advising a multinational power generator on the legal framework for the closure of nuclear power plants in Germany.
- Advising an energy trading company in Germany in relation to the EURATOM framework for the trade in

 and the cross border shipment of – nuclear fuel.
- Advising an energy trading company in Germany on the legal framework for the cross border shipment of nuclear waste.

The Netherlands

We worked for the nuclear power plant at Borssele. In a trial for the Council of State in The Hague we successfully opposed the decision of the Dutch Government to close down this power plant in 2004, i.e. the decision to withdraw the permit based on the Dutch Nuclear Power Act.

Czech Republic

- Advising CEZ (the Czech utility) in connection with legal due diligence prior to the commissioning of the Temelin nuclear power plant.
- Advising British Energy on its participation in the proposed privatisation of CEZ and interest in Temelin Nuclear Power Plant.

Areas of Experience:

Regulatory/commercial

Competition/procurement

Construction

Environment/regulatory

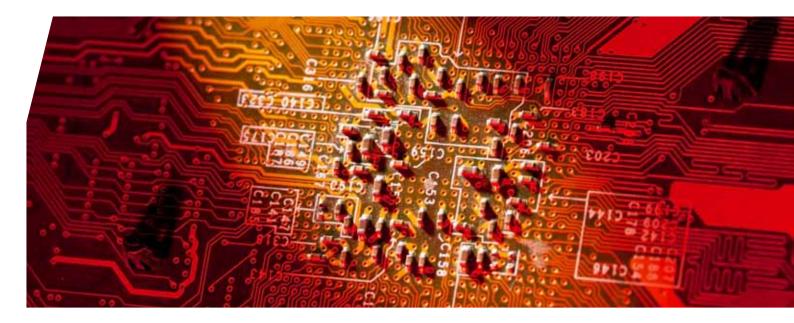
Health & Safety

Insurance and Civil Liability for Nuclear Damage

IPR

Planning

Projects



Ukraine

- Westinghouse a number of projects related to the development of manufacturing capabilities regarding various types of equipment for Ukrainian NPPs, clean-up of Chernobyl disaster site, shutting down Chernobyl NPP, construction of a new shelter in Chernobyl and civil liability for nuclear damage.
- Westron (a JV between Westinghouse and Khartron in Kharkiv) - manufacturing and supply of equipment for Ukrainian NPPs, tax, regulatory, employment and IP matters.
- Zaporiz'ka NPP acquisition and installation of new controllers for the NPP, construction of the safekeeping facilities for the processed nuclear fuel.
- BNFL (British Nuclear Fuels Ltd.) commercial contracts on the supply of equipment to Ukrainian NPPs.

Romania

- Advising AECL (Atomic Energy of Canada Limited) in connection with its participation in the construction, implementation, operation and maintenance of Romania's NPP facilities at Cernavoda (Units 1&2), pre-project agreement for the construction of Units 3&4, together with ongoing advice on AECL's participation in the construction of Units 3&4.
- Advising Société Générale on the financing of Unit 2 of Romania's nuclear power plant at Cernavoda ('Deal of the Year' in Trade Finance Magazine).

Slovakia

- Advising the Slovak Ministry of Economy and the Slovak National Property Fund on the privatisation of Slovenské Elektrárne, including undertaking legal due diligence of nuclear facilities and advising on the drafting of legislation relating to decommissioning nuclear facilities and managing radioactive waste.
- Advising Slovenské Elektrárne on the decommissioning of A-1 Bohunice NPP, including potential state aid implications of the operation of the Bohunice International Decommissioning Support Fund.

 Advising JAVYS on regulatory, financial and corporate matters concerning formation of the joint venture for the purposes of preparation, construction and operation of a new nuclear power plant.

Power sector M&A

We have a leading M&A practice, involving all levels of transactions, both high-end and mid-market. We have considerable experience of advising in this area, where our regulatory experts work closely with our M&A specialists.

Highlights of our experience include:

InterGen

 Advising on the acquisition by AIG/Ontario Teachers' Pension Plan of three major power stations in the UK.

AIG

 Advising in respect of the sale of the Killingholme power station and an 850MW power plant under construction in Newport South Wales.

CKI

 Advising on potential purchase of electricity distribution assets of Central Networks.

RWE

 Advising on the creation of its joint venture with E.ON to invest in UK new nuclear, and the purchase of nuclear sites.

Vattenfall

 Advising on various projects in the UK, including its proposed takeover of British Energy.

OFTO

 Advising on the purchase of OFTO (offshore transmission) assets in the UK by way of auction sale.

EDF Energy Networks

 Advising a bidder on the purchase of EDF's electricity distribution networks business.

Viridian

 Advising on the disposal of SONI, the electricity transmission system operator in Northern Ireland.

Bidder

 Advising a bidder on acquisition of a distribution company as part of a power sector privatisation programme.

United Utilities Electricity

 Advising an infrastructure fund on its bid for United Utilities Electricity.

Iberdrola Renovables

 Advising on the acquisition of a 74MW wind farm project in northern Bulgaria, the first wind farm acquisition project of Iberdrola Renovables in Bulgaria.

InterRAO (an international arm of RAO UES of Russia)

 Advising on the proposed privatisation of the Varna Power station in Bulgaria. Deal value exceeded €400 million.

Compagnie Générale des Eaux

 Advising the consortium on the acquisition of two Moravian heating and generation companies including an extensive due diligence exercise.

Raiffeisen Energy Ltd.

 Advising on the acquisition of various wind farm companies in Hungary.

IBERDROLA

 Advising on the acquisition and development of various wind farms in Hungary.

The AES Corporation

 Advising during the due diligence and initial bidding phases for the acquisition of the largest electricity distribution operator in Romania.

Fleming

- Advising on the due diligence and acquisition of a minority stake in a coal mining project in Ukraine Colexon Energy AG.
- Advising on their first 20 MW solar project in Bulgaria. Work included detailed legal due diligence exercise of the Target Company and legal review of the related regulatory issues.

Mid Europa Partners

 Advising in relation to the acquisition of seven solar projects in Bulgaria, the Czech Republic and Slovakia.

ESBI

 Advising on the acquisition and development of two wind farm projects located in Poland.

RAO UES

 Advising in relation to the acquisition of the shares of the Government of Bulgaria in a thermal plant.

Inter RAO

 Advising on the privatisation of Varna TPP (1200 MW) in relation to the legal due diligence of the asset, the negotiations with the Bulgarian Government, various regulatory and contractual matters; the acquisition price exceeded €200 million.

Tomen Power

 Advising on its acquisition of a controlling interest in the project company proposed for the Grozavesti power plant, then intended to be Romania's first IPP.

National Property Fund (Slovak Government)

 Advising on the privatisation of Západoslovenská energetika, a.s., the Slovak electricity distribution company.

E.ON Energie AG

 Advising in relation to the privatisations of two electricity companies in Romania (Electrica Moldova SA and Electrica Oltenia SA).

Transmission expertise

CMS has advised on the creation and operations of nearly all of the specialist transmission companies and independent system operators around the world. It has been the architect of many of the agreements, codes, rules and procedures under which they operate. CMS developed a suite of connection and use of system (wheeling or electricity transportation) agreements that have been used all over the world as well as very detailed connection and use of system codes that have regulatory force. In our power project work, we are often asked to design these agreements especially for the project. The firm has also written many of the technical rules and grid codes that are now in place around the world (covering planning, connection conditions, operating rules and scheduling and dispatch).

CMS has advised transmission companies and system operators in the UK, Ireland, Italy, Belgium, Norway, Poland, Czech Republic, Russia, Argentina, Australia, New Zealand, Canada (Ontario), USA (PJM and California), India, Portugal and those (unbundled) parts of vertically integrated utilities carrying out transmission and system operations in many other countries. Our highly specialised expertise in transmission has led to CMS advising on agreements and codes for the development and use of interconnections between systems. For example, the firm has advised on the operating procedures, agreements and auction rules for use of the England-France, Scotland-Northern Ireland and Northern Ireland-Ireland interconnections. Other interconnections where the firm has acted include those between countries in Central America, Canada and the US, and Scandinavia and Western Europe.

Highlights of our experience include:

Malaysia, TNB

 Advising on an independent transmission project for export of power from Sarawak Island to mainland Malaysia using a 600km undersea interconnector, including advice on the commercial structure, corporate structure and a power purchase agreement.

Argentina, National Grid

 Advising investors on the privatisation of the transmission system in Argentina and providing advice on the trading and regulatory regime established in the law, concessions (licences), resolutions, regulations and executive resolutions.

England/France Interconnector, National Grid

 Drafting and negotiating agreements and interconnector rules. We have documented the technical, operating and trading arrangements (including capacity auctions) for more than 15 years.

Italy/Greece Interconnector, ENEL

 Advising on structure and contents of agreements with the Public Power Corporation of Greece and obtaining EU competition law clearances.

Italy, GRTN

 Advising on the drafting and implementation of the Grid Code to comply with the requirements of the EU Electricity Internal Market Directive and to accord with existing practice and national considerations.



Latin America, SIEPAC

— Member of expert panel on SIEPAC project to implement a regional market; advising on regional legislation (treaty and protocols), supporting and overseeing the implementation of a regional regulatory commission (CRIE) and regional regulatory regime as well as the detailed rules of the new market and the transmission planning, investment and access regime and pricing.

Ireland, East West Interconnector

 Advising EirGrid on the tender for the 500 MW interconnector connecting Ireland to the UK, including drafting alternative forms of EPC contract allowing for procurement either as a single turnkey package or with split contracts for the cables and for the converter stations. Assisting in the risk analysis process, including a consideration of the regulatory regimes.

Turkey, TEIAS

 Assisting with drafting of the Grid Code and other technical issues relating to the Turkish transmission system. The project involved advising TEIAS, drafting the licences, codes and contracts required as part of the restructuring process including reviewing relevant regulation and drafting regulatory documents.

Turkey, World Bank

- Member of Expert Panel overseeing the implementation of a new wholesale market and the privatisation of 20 distribution companies.
- Advising on constitutional and legislative changes, transmission and distribution tariffs and power purchase arrangements.

Mauritius, CEB

 Advising on coal-fired project, including design and build agreement for transmission line being procured by the utility off-taker.

Russia, Electricity Trading Company

 Advising on the options for construction and financing of the transmission line required to be built for export to a dedicated customer across the border by the client, developing agreements for the same, advising on the commercial arrangements for export and options on commercial structure for coal supply arrangement.

Europe, Electricity Utility

- Advising on procurement development of an undersea interconnector.
- Multilateral agency.
- Advising on model form contract for attractive private sector investment in transmission project in India.

India

 Reviewing and commenting upon the master transmission concession developed for attracting investment by international investors in the Indian transmission sector.

Russian utility

 Advising on arrangements for construction of a transmission line.

Restructurings

CMS has advised on a number of restructurings of the electricity industry around the world, starting with the first major restructuring: the England and Wales restructuring and privatisation in 1990. This was followed by the restructuring of the Northern Ireland electricity industry, the electricity industry in the Republic of Ireland, the electricity industry in Victoria, Australia, the electricity industry in Orissa, India, and further restructuring work in places as diverse as Saudi Arabia, South Africa, Russia and Central America.

Highlights of our experience include:

England and Wales – NGC

— Advising on the restructuring and establishment of the England and Wales electricity system, including advice on legislation, licensing, codes, agreements (where we were responsible for 700 of the 1000 agreements put in place) and market documentation. We wrote the first Grid Code (upon which all others have been modelled) and delivered a documenting structure for a restructured electricity industry which is the basis for all restructurings worldwide.

Northern Ireland – NIE

- Advising on the restructuring of the Northern Ireland electricity system, including advice on legislation, licensing, codes, agreements, power purchase agreements, the establishment of a market and the establishment of the structure for transmission.
- We recently advised on the establishment of the single electricity market with Ireland, the first cross border pool.

Ireland – ESB

 Advising on the restructuring of the Irish electricity system, including advice on legislation, licences, codes, agreements, market models and the establishment of the structure for transmission.

Victoria – Australia

 Advising on the restructuring of the Victorian electricity system, including the transmission elements.



Renewables

Key contacts



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We have a long history of advising on wind, both in the UK and throughout Europe. In the UK, we have also been one of the principal firms developing the legislative and regulatory framework for the offshore transmission networks required for Round 3. Because of the breadth of our experience and our client base, we regularly interact with all of the key government and regulatory bodies, the main operators, investors and contractors, and we understand the issues that have to be navigated to successfully bid and then conclude arrangements for offshore renewable developments.

We are also at the forefront of other renewable energy developments across Europe such as onshore and offshore wind, solar, wave and tidal, and have been advising increasingly on such projects as these technologies develop and become more commercially viable.

Highlights of our experience include:

Offshore wind

- Advising EDP Renováveis on The Moray Firth Round 3 offshore wind project and retained on a number of other onshore renewable transactions.
- Advising Statoil on its Hywind floating offshore wind project.
- Advising RWE on the sale of a stake in Gwynt y Mor offshore windfarm, including regulatory, structuring and commercial elements.
- Advising a joint venture of two major developers on a large offshore wind development (Round 2.5), including on negotiation of documents with The Crown Estate and with prospective partners.

- Advising on the acquisition of SeaEnergy Renewables and the related JV between EDP Renováveis and Repsol Nuevas Energias in relation to the Inch Cape Scottish Territorial Waters and the Moray Firth Round 3 projects.
- Advising Statoil on regulatory and commercial matters for Sheringham Shoal.
- Advising Statoil on Forewind and The Crown Estate's documents for the Dogger Bank development for Round 3 offshore.
- Advising BP Alternative Energy on its 'Round 3' offshore tender to secure Renewable Energy Zones from The Crown Estate for the development of offshore windfarms, including on corporate structuring and financing issues.

- Advising bidder on Offshore Transmission Asset (OFTO) auctions.
- Advising two major energy companies on joint ventures to develop offshore wind farms.

Onshore wind

- Advising a number of investors over a number of years on separate corporate transactions to acquire portfolios of windfarm and renewables assets, including BP Alternative Energy and EDP Renovaveis and coordinating the CMS offering to Iberdrola Renovables on portfolio windfarm investments across Western, Central and South East Europe.
- Advising a major energy company on its acquisition of a wind development portfolio in the UK.
- Advising a bidder on a wind farm in a competitive bid process in Morocco.

Tidal wave

 Retained by Statoil to advise on their Marine Renewables projects (including on commercial scale tidal and wave projects) in the UK and across Western Europe.

Solar PV

- Advising a variety of players including Hanse Solar, HEP Kapital, Low Carbon Solar, Phoenix Solar, Q-Cells, Schott Solar, Solon and Vigor Renewables on proposed roll outs of pipelines of solar PV projects in the UK.
- Advising on a project to procure a pipeline of solar PV projects in Gujarat, India.
- Advising Seoul Marine, a Korean solar investor, on the acquisition of two of the largest solar projects in the CEE region, both based in Bulgaria.
- Advising Amesbury PZ Stavinvest on development and financing of its solar power plant projects in the Czech Republic.
- Advising a PV plant operator on a range of regulatory aspects relating both to current law, and to projects of new regulation a PV plant operator in setting up companies and on the development of a portfolio of ground-based and roof-mounted solar power generation facilities in France.
- Advising Stadtwerke München and RWE Innogy on the acquisition of the majority in a project company for the

construction of the largest European solar thermal power plant (Andasol 3) in Germany.

- Advising BP (British Petroleum) Solar Italia on the acquisition of several photovoltaic projects in Italy.
- Advising on the transfer of renewable energy assets of Endesa to Acciona – including solar plants – in Spain.

Carbon Capture and Storage

- Advising National Grid Carbon on its successful participation as transportation provider in the UK's demonstration project to build a commercial scale CCS plant.
- Advising National Grid Carbon on all aspects of its major CCS project in the Humber region, including on successfully securing EEPR funding.
- Advising the Governments of the UK, Norway, Germany and The Netherlands (the North Sea Basin Task Force) on the 'One North Sea' project to facilitate development of the North Sea for carbon capture and to achieve an outcome at Copenhagen that facilitates the exploitation of the North Sea for CCS.
- Advising the Electric Power Research Institute of California on knowledge transfer activities as part of the UK's CCS demonstration competition.

Energy from Waste

- Appointed by E.ON Energy from Waste (EEW) in relation to their EfW projects in the UK.
- Longstanding advisor to LondonWaste on commercial and regulatory matters.
- Advising WRG on landfill gas and waste to energy matters.

Biofuels

Advising BioMCN on biomethanol arrangements in the UK.

Renewables Commercial Advice

 Advising various energy companies on compliance issues in the renewable energy sector, such as compliance with the renewables certification schemes, cross-border transportation of levy exemption certificates, licensing/exemptions, consents, EPC arrangements, real estate issues, green electricity, REGOs, wheeling of green electricity and exemptions from the EU ETS.

Health and Safety

Key contacts



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We have built up an extensive health and safety practice with a particular emphasis on energy. The health and safety practice sits within the energy sector group and is located, primarily, in Aberdeen. This practice covers both upstream and downstream activity, and the resulting health and safety issues arising from such, both with regard to the offshore and onshore environment. The health and safety team is well known for its expertise and is consistently ranked in the top tier in independent legal directories.

As industry health and safety specialists, we have advised clients on:

- Regulatory requirements.
- Risk management and corporate governance.
- Fatal accident inquiries and coroners inquests.
- Defending health and safety prosecutions and advising clients on how to deal with witnesses and the regulatory authorities.
- Senior management health and safety awareness training.
- Incident investigation and incident 24/7 support
- Health and safety audits (onshore and offshore).
- Drafting and reviewing procedures.
- Rolling out global health and safety standards for major multinationals.

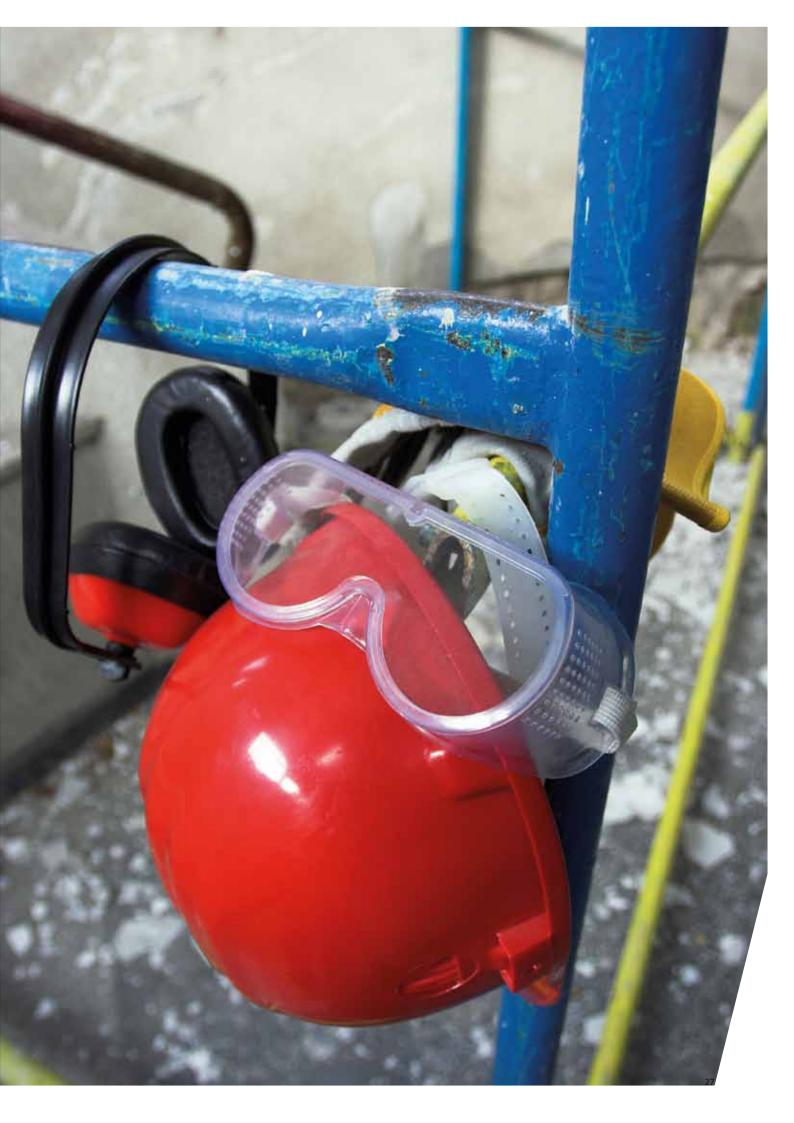
Highlights of our experience include:

- Representing Transocean in several major prosecutions (including three fatalities) and several fatal accident inquiries, and gaining the first ever award against the Crown following a fatal accident inquiry.
- Representing ConocoPhillips in a fatality and serious injury with associated proceedings at Coroner's Inquest.
- Representing ExxonMobil at Coroner's Inquest following offshore fatality.
- Successfully representing Maersk Company Ltd in a prosecution arising out of a hydrocarbon release offshore.
- Representing Rowan Drilling in a prosecution for an offshore incident.
- Representing Talisman in two prosecutions following offshore incidents.
- Representing Talisman in a Coroner's Inquest.
- Representing other major multinational oil and gas companies in prominent proceedings related to incidents occurring offshore and onshore.
- Carrying extensive offshore health and safety procedures for Maersk FPSOs.



Practice head Jan Burgess is valued for her 'quality of service, accuracy and timely delivery'.

Legal 500, 2011



Environment

Key contacts



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Our Environment team is consistently and objectively recognised as a leading practice in the UK and EU. It is consistently ranked in the top tier by Chambers and Legal 500. Head of Environment, Paul Sheridan was placed, globally, in the top 25 of environment and cleantech lawyers by Best of the Best 2011 and described as 'simply outstanding on environmental matters, he provides tailored, concise and extremely thorough advice' (Legal 500).

We advise national and international energy and other clients on numerous non-contentious matters, including the commercial impacts of the host of newly developing resource/environments/sustainability driven laws in the EU/UK.

Highlights of our experience include:

- Permitting and compliance of energy, waste, industrial and installations (including many prosecutions and enforcement actions), environmental damage regulations, civil penalties and civil disputes (including class actions).
- Environment risks in the transport and delivery of LNG, management of landfill gas and biogas.
- Providing due diligence in relation to the acquisition of electricity generation and transmission assets, considering asset integrity issues, contaminated land and EMF issues, joint ventures and real estate transactions. Drafting and agreeing warranties and indemnities.
- Advising RWE npower on nuclear and environmental matters on the formulation of its joint venture with E.ON AG to develop nuclear power stations in the UK including the multimillion pound acquisition by the joint venture of two sites for nuclear new build from the Nuclear Decommission Authority.
- Acting on several large scale clean energy projects involving onshore and offshore projects including the OFTO regime and both Scottish and English jurisdictions
- Advice on conservation, marine, water and flood legislation.
- Decommissioning of industrial facilities, pipelines and cables for Atomic Weapons Establishment, Bayer

CropScience, Cable & Wireless, GE Lighting, Gillette, UKAEA, Waste Recycling Group and others.

- Advice concerning the cessation of onshore pipeline usage and end of life offshore assets.
- Acting in many heavyweight transactions relating to the decommissioning, remediation, risk transfer and redevelopment of heavily contaminated sites, including former gas works, oil refineries and petrol retail sites.
- Advising on emission allowances and credits trading contract terms, draft allocation pursuant to Phase III of the EU ETS and other various economic and fiscal instruments connected with climate change (e.g. for Northern Ireland Electricity, PannonPower and Greenergy).
- Environment liabilities relating to a power station in Northern Ireland.
- Providing guidance on notification requirements in respect of damage to pipelines. Emissions and other regulation in connection with EfW and fossil fuel for, amongst others, Waste Recycling Group, LondonWaste, Northern Ireland Electricity, ExxonMobil, Fibrowatt, and SELCHP.
- Advising in relation to the impacts and implications of the Climate Change Act 2008 and Climate Change (Scotland) Act 2009.
- Providing comprehensive advice on the Carbon Reduction Commitment and Energy Efficiency Scheme for the likes of PRUPIM, John Laing and Waste Recycling Group.



- Advising on legal and policy changes relating to the efficiency and use of energy and resources (including fossil fuels and water).
- Advising on all aspects of waste management including the collection, treatment and supply of waste or waste products as fuel sources.
- Advising commercial consumers of energy on the burgeoning laws and policies on energy efficiency in real estate, transport and consumer products, including PRUPIM, British Property Federation, Royal Mail and John Laing.
- Advising a well known German auto manufacturer on emissions charging zones.
- Environment and sustainability type regulation of oil products.
- Acting for innovative cleantech start-up companies transforming carbon based waste materials (such as tyres and plastics) into diesel, LPE and other marketable products.
- Representing companies in respect of regulatory investigations, interviews under caution, prosecutions and various forms of enforcement action including enforcement and suspension notices, the new civil penalties and environmental permitting appeals.
- Advising a well known international drinks manufacturer on hydrocarbon contamination of water resources from an oil storage depot.
- Advising on water pollution and water resource issues.
- Acting in the leading case on Part 2A remediation notices and successfully advising a water company in relation to historic groundwater pollution.
- Acting in administrative, criminal and civil disputes, including appeals, judicial reviews and class actions based on nuisance and negligence and several important test cases.

Energy Trading

Key contacts



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The energy trading practice advises major utilities and energy companies, investment funds and governmental organisations on a wide range of electricity trading transactions.

Highlights of our experience include:

- Advising NIE on CFD and emissions trading, including establishing a Multi-Lateral Trading Platform for trading, and providing regulation and FSA advice.
- Advising National Grid on EU ETS Annex and NBP Annex to ISDA Master Agreements.
- Advising various trading entities on EFET Gas and Power Master Agreements.
- Advising Systems Consulting on EFET documentation for various power trading transactions, and separately, regarding electricity import arrangements.
- Advising suppliers and a wholesale trader on the master agreement for power trading using ISDA and GTMA documentation.
- Advising a European energy trader on master netting agreements on an internet energy exchange participation agreement in respect of transactions relating to the purchase and sale of electricity, natural gas and other energy products.

- Advising the European Federation of Energy Traders with legal opinions regarding standard electricity trading documents.
- Acting in the Commercial Court in over 10 interim applications, then a successful four week trial concerning commissions from international power trading in Imamovic v. Cinergy Global Trading Limited [2006] EWHC 323.
- Advising a wind farm owner in relation to a wind hedge taken out with a bank to cover its exposure in the event of low wind.
- Advising numerous clients on various aspects of their operations and power, gas trading and emission allowances trading transactions.



What makes them different is their absolute understanding of the industry.



Energy Disputes

Key contacts



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International energy companies are operating in an increasingly complex and challenging environment, often undertaking high-value, high-risk transactions at the cutting edge of technology. In addition to the technical challenges in this heavily regulated industry, the progressive development of reserves around the globe has led to greatly increased investment into territories with increased political risk.

In addition to this ongoing geographic diversification, our clients must also respond to various challenges and opportunities, including security of supply, repatriation of assets, oil price fluctuations, climate change and the increased availability of renewables as energy sources, to mention just a few. Despite best business practices, in such a commercial environment disputes are often unavoidable.

When disputes do occur, companies in the energy sector expect their lawyers to be real specialists, understanding the industry, marketplace and their immediate concerns. We are an exclusive specialist energy disputes team, with a high level of familiarity with industry norms and standards relevant to the interpretation of many legal problems faced by energy companies. Our dedicated energy disputes team members have become familiar with the core dispute resolution mechanisms favoured by energy companies, and how they can be used advantageously on behalf of clients.

Experience counts. We invite you to consider our team of specialist lawyers and our track record of successful mandates, details of which are set out below.



'The legal acumen and responsiveness are top notch' at CMS Cameron McKenna LLP, whose arbitration team has become 'a real force' and is highly recommended for energy disputes...

Legal 500, 2010



Noted for its European and CEE network, CMS Cameron McKenna LLP 'consistently delivers sound advice.' The firm has a well-respected energy arbitration practice.

egal 500, 2011

International Arbitration

Highlights of our experience include:

Oil, Gas and LNG

- Acting for a state owned oil company in a potential LCIA arbitration under a long term contract for the supply of US\$200 billion worth of crude oil to another state owned oil company, in relation to potential unpaid amounts in excess of US\$16 billion.
- Representing a major European gas purchaser in an UNCITRAL price review arbitration with a value in excess of US\$3.7 billion.
- Representing a major European gas purchaser in an UNCITRAL price review arbitration with a value in excess of US\$1.5 billion.
- Representing a major European gas purchaser in an UNCITRAL price review arbitration with a value in dispute in excess of US\$800 million.
- Advising a Nigerian investment company in an ICC arbitration against a West African Government in relation to oil and gas exploration rights valued in excess of US\$1.5 billion.
- Advising an international oil company on a price review with an African energy company under a long-term gas sales agreement governed by English law.
- Acting for an international oil and gas drilling services company in a US\$100 million arbitration against a state owned oil company concerning the early termination of a drilling contract for a high-performance drilling rig.



CMS listed in GAR's exclusive ranking of the top 30 arbitration practices worldwide

- Advising a major international operator of mobile oil and gas production units in relation to a dispute concerning the operation and maintenance of a Floating Production Storage and Offloading facility in use offshore Brazil.
- Advising on the early termination of a high performance new build drill ship for inadequate commissioning works.
- Acting for an international offshore oil services company in an LCIA arbitration concerning an alleged breach of a 'teaming' agreement to bid for the laying of a subsea oil pipeline to an offshore floating oil platform.
- Acting for a Norwegian charter company in an LCIA arbitration concerning an alleged breach of the charterparty for a drillship offshore Trinidad.
- Advising a pipelay contractor in an arbitration valued around US\$5 million arising out of delay to a pipelaying project in the Black Sea offshore Bulgaria caused by poor weather conditions.
- Representing an oil services company in an ICC arbitration relating to defective parts used in the manufacture of fifty-seven safety valves that were supplied to customers for use in oil and gas wells.
- Acting in an arbitration against a provider of engineering and construction services in respect of alleged breaches of an EPCIC contract for the delivery of a fixed offshore oil platform.
- Advising a Greek gas company on take-or-pay issues under a long-term gas sales agreement.
- Advising an independent oil company in relation to potential disputes with two host States, a State agency and a joint venture partner, concerning the exploration for oil in a 'common zone' between the States.
- Advising an international oil company in relation to a potential ICSID arbitration dispute with a national oil company and a host State concerning taxation and the cost recovery provisions in a production sharing agreement.

- Advising an offshore contractor in relation to claims in excess of US\$100 million arising out of the construction of subsea infrastructure in the Mediterranean.
- Advising a Dutch registered gas pipeline owner in respect of disputes arising under an EPC turnkey contract for the delivery of two sub-sea gas pipelines between Russia and Turkey; and a pipeline inspection services contract involving English and German inspection services companies.
- Acting for an oil exploration company in relation to the revocation of a concession agreement for a major oil field in Ukraine following government intervention.
- Acting in an LCIA arbitration brought by a Norwegian charter company concerning an alleged breach of contract relating to the hire and damage of a drill ship offshore Trinidad.
- Advising a major oil and gas company in relation to a dispute with the government of Syria relating to governmental consents for the building of gas production and transmission facilities.
- Advising an LNG terminal owner in relation to force majeure due to start-up difficulties at the liquification plant, leading to shortfalls under related long-term LNG supply agreements.
- Advising Melrose Resources plc on the successful dispute with Gazprom subsidiary Overgas regarding the granting of offshore Black Sea gas exploration rights before the Supreme Administrative Court of Bulgaria and before the State Energy and Water regulatory Commission.

Electricity and Power

- Acting for a power company in an Electricity Arbitration Association arbitration arising out of contractual change in law provisions due to the EU emissions trading scheme.
- Advising a Malaysian company in relation to the structured renegotiation of long-term power purchasing agreements.

- Advising a Brazilian power producer in relation to a potential dispute concerning the construction of multiple coal-fired power plants in Brazil, along with Italian and Portuguese law parent company guarantees and bank guarantees.
- Advising an energy trading company in relation to trading in Holland and related guarantees.
- Advising a Polish power company on the recovery of damages (including business interruption losses exceeding €10 million) following turbine damage during maintenance.
- Advising a waste to energy provider in relation to a dispute concerning high voltage and low voltage energy spikes.

Environment/decommissioning

- Advising a major energy company in relation to issues of enforcement of arbitral awards in the UAE in relation to potential decommissioning liabilities of its interest in a North Sea Gas Field.
- Advising on choice of law, jurisdiction and arbitration provisions in carbon capture and storage projects both offshore in the UK continental shelf and onshore.

Mining

- Advising a Swiss mining company in relation to three potential LCIA arbitrations concerning two sale and purchase agreements and one guarantee, governing gold mining interests in the Russian Federation.
- Advising a Swedish mining company in relation to the operation of an English law option and shareholders agreement, governing gold mining interests in the Russian Federation.
- Advising a co-venturer in a zinc mine over breaches of a shareholder's agreement, leading to a call-in under the financing documents.





Litigation

Highlights of our experience include:

Oil, Gas and LNG

- Advising a major oil company on the significant litigation risks involved in the proposed acquisition of a multibillion dollar interest in an oilfield in an emerging market.
- Representing Northern Ireland Electricity (NIE) in a dispute relating to the proper construction of the charging provisions in a long term gas supply agreement for the supply of gas to Northern Ireland leading to the judgment of the Court of Appeal in *Centrica Plc & Anor v Premier Power Ltd* [2007] EWCA Civ 1225.
- Representing Baker Hughes in the successful defence of an application (and subsequent appeal) to stay High Court proceedings pursuant to section 9, Arbitration Act 2006 (Baker Hughes Limited v Steadfast Engineering Company Limited [2009] EW HC 3123 (QB)).
- Representing Lundin in relation to an unpaid cash call under a JOA (*Lundin Exploration BV v Petroceltic Erris Limited and another*, Commercial Court (2008)).
- Representing Canatxx in resisting the enforcement of a Texas court judgment in England (Silverhawk v Canatxx Gas Storage Limited and Canatxx LNG Limited, Commercial Court (2008)).
- Advising an oil services company on a potential claim in the Technology and Construction Court in relation to a contract for the disposal of drilling waste, valued at approximately £1.2 million.
- Advising an oil and gas production and development company in relation to a Commercial Court dispute valued at over £10.4 million in relation to the hire of an FPSO vessel.
- Representing an independent oil company with group assets in Congo in relation to resisting a Third Party Debt Order in the English courts arising out of the enforcement of an arbitral award in excess if £100 million (plus interest) (Commissions Import Export SA trading as Commisimpex v The Republic of Congo and another, Commercial Court (2012)).

- Representing the owner and operator of a rig in relation to sums claimed by a management agent for alleged "retrospective" taxation, fines and penalties for the importation of a rig and support vessel into Angolan territorial waters (Sonamer Perfurações Ltd v Ocean Rig AS, Commercial Court (2011)).
- Advising an operator in relation to litigation in both Scotland and England (claims totalling around US\$120 million) involving a Hong Kong trading company arising out of a Production Sharing Agreement in Turkmenistan.
- Advising a drilling company in relation to claims of around US\$10 million in relation to drilling services provided in Iran.
- Acting for Hunting Oilfield Services in relation to claims arising from catastrophic undersea failures of specialist pile-joining equipment in the Gulf of Mexico.
- Advising a drilling contractor in relation to a day-rates claim of approx CAN\$40 million in relation to the hire of a drilling rig offshore North America.
- Respresenting an independent oil company in the High Court in relation to a dispute under a CRINE/LOGIC drilling contract concerning contractual performance for works in the North Sea, the condition of a mobile drilling rig and whether claimed damages relating to spread costs could properly be set-off against invoices.
- Acting for Dardana to enforce a Swedish arbitration award in the UK against Yukos oil company for debts owed under a contract for oil exploration services.
- Advising an oil and gas exploration and production company in relation to a dispute concerning the recovery of outstanding Earn-In costs following the completion of a North Sea Farm-In Agreement and the subsequent negotiation of long-term financing arrangements.



Electricity and Power

- Advising a utility company on claims from customers following an Ofgem investigation.
- Advising a power company in relation to an expert determination concerning amendments to be made to power supply agreements to reflect changes brought about by the EU emissions trading scheme.
- Advising a regulated power company in relation to a regulatory dispute concerning the proper application of a connection charging regime.
- Advising a waste to energy provider in relation to a dispute arising out of an electricity export contract.
- Advising the seller of a company offering metering services in relation to a potential warranty claim under a sale and purchase agreement.

Health and Safety

- Representing GlobalSantaFe in Judicial Review proceedings after receiving the first ever award against the Crown following a Fatal Accident Inquiry in relation to an oil and gas related offshore incident.
- Representing companies in relation to Fatal Accident Inquiries, including Shell UK at the Brent Bravo double fatality, GlobalSantaFe in two Fatal Accident Inquiries and a diving company in a separate Fatal Accident Inquiry.
- Representing GlobalSantaFe in HSE enforcement

actions and HSE investigations, including three separate prosecutions under the Health and Safety at Work Act (each involving a fatality).

- Representing Rowan Drilling in separate health and safety prosecutions.
- Representing each of Lundin and BJ Services in separate appeals against an Improvement Notice.
- Representing ConocoPhillips in a Coroner's Inquest following a workplace fatality.
- Representing Talisman on various health and safety issues including in relation to a fatality.

Environment/decommissioning

- Advising a waste to energy provider in relation to a dispute concerning obligations to take or re-route waste used as fuel in a green energy power plant.
- Acting for the Atomic Weapons Establishment in the Blue Circle test case, being a leading case on the migration of radioactive contamination from a nuclear installation.
- Acting on behalf of Equitas in relation to reinsurance issues arising out of the Exxon Valdez grounding and oil spill and the subsequent settlement of US\$780 million under the primary policy.
- Acting for Waste Recycling Group and LondonWaste, in relation to environment permitting disputes, prosecutions, enforcement actions and civil disputes arising from their energy from waste activities.
- Acting for Northern Ireland Electricity in relation



This leading firm tops the ranking again this year, with one source saying: 'There is little to rival it.' The practice group is rated highly for its excellent specialists and the lawyers' industry-specific knowledge ...

Chambers & Partners 2013



to a contractual dispute relating to emissions abatement equipment.

- Acting for a manufacturer in relation to hydrocarbon contamination of its groundwater abstraction from a neighbouring oil storage depot.
- Acting for a major energy company in relation to a breach of warranty claim over environmental improvements to a German refinery.
- Acting for a number of energy, other utility and manufacturing companies relating to contentious civil and regulatory waste management issues and water pollution incidents.
- Handling M&A warranty disputes relating to detection and clean up of contamination and nuisances from petrol retail stations.

Mining

- Advising a Swedish mining company in relation to the operation of an English law option and shareholders' agreement, governing gold mining interests in the Russian Federation.
- Advising a mining company in relation to advice concerning the scope of taxation provisions imposed by the government in the privatisation sale and purchase agreement.

- Advising a mining company in relation to a dispute concerning the supply of roof support equipment.
- Advising a major mining company on a dispute concerning the price formula for domestic coal in a long-term exclusive supply agreement.

Mediation

- Representing a regulated power company in a successful two-day mediation of a dispute concerning amendments to be made to a power supply agreement to reflect changes brought about by the EU emissions trading scheme.
- Representing a gas field owner in a successful one day mediation of a dispute concerning the defective tie-in of wellhead completion equipment at a sub-sea facility in the North Sea.
- Representing a North Sea operator in a successful one day mediation of a dispute concerning the fabrication and installation of out-of-specification line pipe in an offshore gas reinjection pipeline.
- Representing a North Sea operator in a successful one day mediation of a dispute over unpaid cash calls.
- Representing a chemical producer in a successful two day mediation of a dispute concerning an allegation of improper charging structures to customers.

Providing additional value

As a firm, we look to provide our clients with more than just technical legal advice and excellent client service. We will work with you where possible to build a competitive advantage for you. Ways in which we could help you achieve this are:



Secondments and dedicated placements There are a number of options that could be explored – full-time or part-time.

Asking you for regular feedback

All of our clients should always receive the highest level of service and to ensure this happens we commit to holding matter reviews (if you would like them) at the end of each transaction or when we reach significant milestones. This gives you an opportunity to provide feedback on our performance to an independent third party. We also encourage you to give feedback directly to the partners you work with. Exclusive Access to Our Library and Research Facilities Another way we can really add value is to provide you with access to the firm's comprehensive legal library and dedicated information service, staffed by qualified information professionals.

Our library, 'The Exchange', offers an extensive range of international legal, business and reference sources, both in hard copy and electronic form, together with a research and enquiry service. Specialist databases are also provided to practice area desktops through a single knowledge portal. We would be happy to discuss with you what level of access would be of benefit to you.

Use of CMS Cameron McKenna's Business Centre We offer you access to our Business Centre and meeting rooms at our Mitre House office located in the City and meeting rooms in Edinburgh and Aberdeen.

- Meeting rooms and equipment to meet all your business needs, which is fully supported by our Front-of-House (catering and equipment) and IT teams.
- Facilities to conduct 'virtual' meetings by using video conferencing or teleconferencing and each meeting room has wireless internet access.
- Secretarial and administrative support when needed, from typing legal documents through to booking travel arrangements.
- Publications produced for you, for example topical industry guides and bulletins. Our quarterly client magazine called Solve also contains useful updates on events and topics of interest.



Advanced IT

Among other advanced IT capabilities, we can web host e-deal rooms, providing instant access to current and historic transaction documents.

Bespoke Training Sessions

Tailored workshops can be provided, either at our own offices or at yours, on any topic of relevance to your team and your business. The format is adaptable, ranging from smaller 'lunch and learn' events and in-house seminars to much larger formal seminars. We can also extend our regular internal training sessions to your team.

Seminars

In addition to the bespoke training, CMS regularly holds seminars at our offices in all legal areas. Our seminars are CPD credited, providing your in-house legal team an opportunity to fulfil their professional development requirements. A monthly calendar can be provided to you and information can also be found on our website at www.cms-cmck.com.

Law-Now

Keeping up to speed with legal issues affecting your business can be difficult, so we have a free email alert and online information service called Law-Now. The service allows you to choose the topic areas and jurisdictions you are interested in from over 70 categories, for example, oil and gas, projects and M&A. Emails are written in plain English and use the minimum of technical jargon, with a strong emphasis on the practical. There is also a fully searchable archive of over 3000 articles, guides and cases. You can register for Law-Now through: www.law-now.com.

Delivering Quality Project Management

Active project management is an area where we believe we can bring real value to you. We commit to constantly review the way we do things to improve efficiencies. Our approach to project management aims to minimise delays, mitigate risk and create certainty through regular communication, thorough planning and processes that identify problems before they arise.

In addition to ensuring that matters run smoothly, that all of the issues are resolved in a timely manner and that the service you receive from us meets expectations, experience has told us that active project management produces other benefits:

- Helps you to manage your demand on us. By clearly mapping out the work streams contract by contract, with the resource allocated to the task, you can easily review what work you require us to do, resulting in a more tailored and focused service.
- Identifies where value for money is achieved. At the outset, we will discuss with you tangible activities that must be completed by a certain time. This will enable you to identify activities which you believe deliver real value to you which will drive each project.
- Allows you to report internally, with more accuracy and confidence.

Anti-corruption and compliance

Key contacts



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Scope of Work Responsibility: Anti-corruption and compliance

As detailed previously, our Anti-corruption and compliance team will be responsible for the anti-corruption, compliance, including FCPA and UK regulations elements of the Scope of Work.

Delivering in anti-corruption compliance

All disputes are stressful. Claims involving allegations of fraud are more stressful than most. The stakes are often higher in terms of financial exposure, the liberty and continued employment of those implicated and the reputation (and sometimes survival) of a business. Allegations of bribery, corruption, kick-backs, theft, dishonest assistance or handling of criminal proceeds are frequently sensitive and complex.

We have wide experience in advising in both civil litigation and arbitration. As well as investigating and advising on all aspects of commercial fraud and corruption, our specialist lawyers can also advise you on fraud prevention, relevant corporate governance, regulatory obligations and insurance issues. Globalisation and technological innovation enabling the rapid and cloaked transfer of assets around the world, as well as fraudsters' increased sophistication often require the ability rapidly to mobilise a joined up international legal team to protect your interests.

Award winners – Financial Times Innovative Lawyers

The Financial Times recently recognised our fraud expertise in its prestigious Innovative Lawyers 2008 report. The FT awarded the firm a 'Stand Out' rating for fraud. The award recognised our 'Fighting Fraud Together' initiative, which promoted collective action between large commercial lenders, regulators and the police to seek recovery of losses exceeding £20 million arising from organised mortgage fraud and the prosecution of those responsible.





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Further information about the firm can be found at **www.cms-cmck.com**

CMS Cameron McKenna LLP is a member of CMS, the organisation of 10 European law firms providing businesses with legal and tax services in 30 jurisdictions, with 54 offices in Western and Central Europe and beyond. CMS aims to be recognised as the best European provider of legal and tax services. Clients say that what makes CMS special is a combination of three things: strong, trusted client relationships, high quality advice and industry specialisation. CMS combines deep local expertise and the most extensive presence in Europe with cross-border consistency and coordination.

Further information can be found at **www.cmslegal.com**

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